Long Range Planning Committee Report 2012/13

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Long Range Planning Committee's Charges

The Long Range Planning Committee shall prepare and review strategic planning initiatives of the university and review progress in achieving those goals. The Long Range Planning Committee shall consist of eight collegial representatives, each to be elected by his or her college, one member of the educational development faculty elected by that group, and three members at large elected by the Academic Senate.

- Review long term plans for parking on campus in consideration of loss of parking areas due to new construction.
- Review current policies and procedures regarding the allocation of reserved parking spaces.
- Propose draft goals for the next Institute strategic plan.
- Assess current and long range plans developed by the various Institute space committees for the effective utilization of space on campus.
Parking

- Review long term plans for parking on campus in consideration of loss of parking areas due to new construction

- Findings/Considerations – Faculty Specific Issues
  - Faculty don’t work 8-5
  - Teaching assignments run until 10 PM and often start during peak parking demand time of 10am-2pm
  - Benchmarking showed Universities with many public transport options consider parking a privilege, those without consider it a necessity. For RIT it is still a necessity
  - Current Parking Supply is Barely Adequate
    - Studies show at peak the only open spaces are in A, B, H and G lots which are far from high demand areas on the south side of campus

- Recommendations
  - Add additional sustainably designed parking capacity on the south-west side of campus
  - Program to update current lots to add sustainable features (drainage etc) and increase parking density
  - Explore ways to communicate lot status at peak times
    - Mobile web access to web cam views?
Parking

• Review current policies and procedures regarding the allocation of reserved parking spaces
  
  – Paying ~$100/year for general parking not supported
    • Does not drive people to bike/bus/walk because there will likely still be some times you must drive
  
  – $25 Sticker fee “reasonable”
  
  – Reserve Parking Sales Recommendations
    • Priority / Early Reserved Parking Sales for...
      – Prior year purchasers - same lot
      – Faculty & Staff
    • Consider adding “premium reserved” parking lots
    • Do not expand categories of parking spaces as this creates a net loss of capacity
More categories = less capacity
Propose draft goals for the next Institute strategic plan.

• Findings:
  – New/Updated Planning Process Scheduled for Early 2014
  – Current plan is primarily a 5 year outlook
    • Long term (15-20 year) strategies are not clear
  – Clear Goals, KRA’s, Activities and Measurements
    • Underlying/supporting strategies not always clear
    • No Clear Overarching Strategy
  – No Clear Campus Life Goal
    • This is Part of Student Success and Satisfaction
  – Goals Driven by Development Opportunities
    • Many Development Priorities are College Specific
    • Goals which are hard to raise money for are not as clearly represented
      – Building Renovations, Library, Academic and Physical Infrastructure, etc
  – Current Plan not Linked to Campus Master Plan
    • See 2011/12 Recommendation to Update Master Plan
Propose draft goals for the next Institute strategic plan.

• Recommendations
  – Clarify an Overarching Vision for RIT that guides the set of goals and strategies
  – Clarify supporting strategies, and ways to engage faculty in strategic efforts
  – Assess status and update goals in the area of campus life for faculty/staff/students
  – Include Strategies for Hard to Fund, but Critical Academic Infrastructure Items...
    • Wallace Center / ILI Strategy
    • Online Image Strategy
      – RIT, Colleges, Departments, Labs, Projects, Individuals
    • Physical Infrastructure Goals for...
      – Classrooms, Instructional Labs, Research Labs, Project Space, Meeting Spaces, Tutoring Space, Studios, Performance Spaces
    • Scheduling Strategy
      – Common Accessible Tools to Schedule
        » Instruction, Classrooms, Meetings, Events
Assess current and long range plans developed by the various Institute space committees for the effective utilization of space on campus.

• Findings:
  – Provost /Academic Affairs and President/Institute Each Operate Space Committees
  – Academic Affairs Committee Reviews Requests within Division
  – Institute Committee Looks at Requests which Cross Divisions
  – Perception of their role in the process is often incorrect
    • Committees Make Recommendations – Do not Assign/Reassign Space
    • Do not formulate long range plans
    • Campus Master Plan is out of Date and Disconnected from this Process
Assess current and long range plans developed by the various Institute space committees for the effective utilization of space on campus.

- **Findings Continued**
  - Committees often do not have the data necessary to make decisions and address problems
    - Space available, already promised, backlog requests
    - Current use / utilization / outfitting / etc
  - No clear assessment of utilization / contribution
    - Teaching labs and classroom utilization measured using random sampling
    - Research space is reported, but actual utilization is not assessed
    - General space not assessed

- **Recommendations**
  - Update the Campus Master Plan (Recommended by this committee in 2012)
  - Invest in System to Document Existing Facilities (systems being evaluated)
  - Develop a General Assessment Methodology
    - Utilization ≠ BIS / ft²
    - Can we Assess Contribution / ft² ?