#### **Miller Promoted**

## **Admissions/Financial Aid Reorganization**

James G. Miller has been promoted to the newly created position of executive director of Admissions and Financial Aid at RIT.

For the past year Miller has served as director of Admissions Operations for RIT and director of Admissions, Eisenhower College. He was the director of Admissions at Eisenhower from 1972 until it became the 10th college of RIT in November 1979.

In making the announcement, Senior Vice President Dr. Robert Frisina said Miller's new responsibilities are part of the institutional direction to increase and strengthen the recruitment program and financial support to students.

As part of the reorganization, Financial Aid under the direction of Parvesh Singh was integrated into Institutional

Advancement from Finance and Administration.

Lou Guard will remain director of Admissions under Miller and have direct responsibility for recruitment. Dave Finney has been promoted to associate director of Admissions. In addition to supporting research and evaluation programs under Miller, Finney will continue his recruitment responsibility with Pennsylvania and will have direct liaison with the College of Engineering.

Bev Miller, who was a group leader with the support staff, has been promoted to administrative assistant to the executive director and will have responsibility for administrative services, the RIT reception area and tours, special projects, inventory and the typing staff.

Joan Barrett has been promoted from group leader in the program area to assistant director for Operations and will be responsible for the processing of applications and their coordination with RIT colleges, the administration of application fees, special scholarship programs and supervision of word processing.

Robert French, assistant director of Admissions, has been promoted to admissions coordinator for the Eisenhower campus recruitment program and processing of applications.

Admission statistics indicate RIT increased 29 percent in applications, 18 percent in deposits and will increase 16 percent in freshman enrollment and 8 percent in transfers.

## Hickman 'Father of World Studies'

Warren Hickman is widely acknowledged around Eisenhower College to be the father of World Studies, the distinctive core of general education courses that is the heart of the college's liberal arts curriculum.

But when does one begin the thinking that culminates in a curriculum like World Studies?

Formal education in international relations at Colgate (BA), Columbia (MA) and the University of Geneva, Switzerland (Docteur des Sciences Politiques), certainly had some influence. In 1951, after only two years of teaching at Ohio Northern, Hickman was asked to become dean of the university and



WARREN HICKMAN

developed a general education requirement for students at the essentially professional university. In 1954 he moved to Ithaca College as dean of the College of Arts and Sciences and professor of history. From there he moved to Syracuse University's Maxwell Graduate School for Citizenship and Public Affairs, where he worked on new curricula in social sciences and edited resource materials.

In the period from 1962 until 1967, as they developed plans for their new college in Seneca Falls, Eisenhower's founding trustees frequently consulted with educators from Ithaca, Rochester and Syracuse. One of the consultants

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# Hollingsworth to Head Computer Science and Technology

Dr. Jack Hollingsworth has been named director of RIT's School of Computer Science and Technology in Institute College.

Hollingsworth joined the RIT faculty just one year ago as coordinator of the graduate program in computer system management. He came to RIT after 22 years at Rensselaer Polytechnic Institute, where he initiated and served as the first chairman of the computer science program. He also spent 13 years as director of RPI's computing center.

Hollingsworth succeeds Dr. Richard Cheng as director of the school. Cheng left last spring to take a position as a dean at Old Dominion University in Virginia. Wiley McKinzie served as acting director in the interim.

Hollingsworth will continue teaching as director of the program. "I like it and



JACK HOLLINGSWORTH

I think I'm pretty good at it," he explained. And he added, "This is a very fine department, unique and very exciting; I've had a lot of fun this year and I plan to have even more next year as director."

According to Hollingsworth, one of the upcoming challenges will be determining a response to the proliferation of personal computers. He says, "With personal computers, data bases and graphics everywhere, we have to determine the role of the professional in another five and ten years."

RIT's School of Computer Science and Technology boasts one of the largest enrollments in the country with a near 100 percent placement record. According to Hollingsworth, fall enrollment figures may again show RIT to have the largest program in the nation.

## All the Signs Point to...

New directional signs will be installed within the next three months to guide new students and visitors to RIT. The signs will be posted in three locations on Jefferson Road: at Route 15-A for northbound traffic; at 15 for northbound traffic; and at 383 for southbound traffic.

## NEWS EVENTS

Published weekly on Thursday during the academic year by the Communications Office at Rochester Institute of Technology and distributed free of charge to the Institute community. For information call 475-2750.

# NEXT WEEK NEWS EVENTS puts the Chemistry Conference under the microscope.

## NEWS & NEWSMAKERS

Dr. Gerald Takacs, associate professor of chemistry, and students Bill Taylor, Tom Allston, Mike Moscato, George Fazekas, and Rick Kozlowski have an article entitled "Atmospheric Photodissociation Lifetimes for Nitromethane, Methyl Nitrite, and Methyl Nitrate" in the current issue of the International Journal of Chemical Kinetics.

Bill McKee, Communications Dept., has been promoted to assistant director of media relations.

Jon Meyer, assistant professor of glass, recently had one of his pieces acquired by the Wheaton Museum in Millville, N.J.

Lou Spiotti, assistant professor of physical education, recently presented a

seminar on "Strength Fitness Programs for Varsity Athletes" to teachers enrolled in the New York State Coaching Certification Course at Rush Henrietta Sperry High School.

Walter Kowalik, Communications Dept., has been promoted to senior graphic designer.

Professor V. V. Raman gave an invited lecture at the Summer National Meeting of the AAPT, held at RPI, Troy, N.Y., on "Elementary Particle Physics in the 1970s."

Barbara Power, Carolyn Zaroff, and Sue Tew have recently joined the Communications Dept. as communications coordinators.

#### **Executive Assistant**

### **Dougherty -- Right Arm to the President**

"When I first started here, someone from computer science called me up and asked what I did. I told him to come over for coffee and I would tell him," recalls Andrew J. Dougherty.

Dougherty, who joined RIT last fall, is executive assistant to Institute President M. Richard Rose.

Unlike such titles as professor, librarian, registrar, or coach, Dougherty's title does not give much of a clue to the extent and range of his responsibilities.

His job is to help the president where he can. "I make sure he has information in its most usable form for whatever he is going to be doing," Dougherty explains.

That includes anticipating problems and preparing possible solutions. "I do not shield the president from information but see to it that it reaches him in a form he can deal with," says Dougherty.

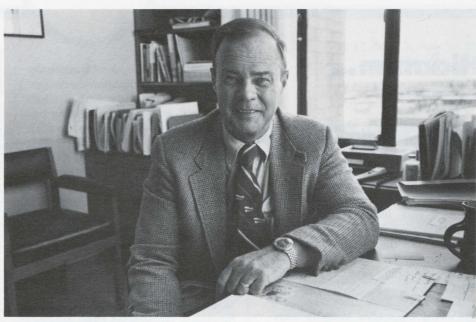
Running a complex institution such as RIT requires a great deal of time and understanding of complex issues. "I have a general scan of what RIT is about, but I am still learning my way around," he says. "There are things I need to more fully understand about the Institute. I rely on the deans and vice presidents in their areas of expertise."

Dougherty's work deals with the highest levels of administration at RIT. He works with administrators within and outside the Institute on a wide array of issues. One such issue is that of open communication within the community.

"Rich's philosophy is that this is, in fact, a community, and information must flow freely in both directions," Dougherty said.

"We are attempting to insure that, through the administrative process and through informal contacts, the total community is informed of what is taking place and why. It is important that Rich has available all of the input available from the community—I try to facilitate this," he adds.

Dougherty has inaugurated a lecture series for deans and top administrators, bringing outside speakers such as Middle East expert and educator Vice Admiral Marmaduke Bayne from Georgetown University's School of Foreign Relations to the campus. "The series is designed to get the deans and administrators



ANDREW J. DOUGHERTY

talking to each other about topics that concern all of us. It provides varied perspectives," says Dougherty.

Although Dougherty spent 25 years with the U.S. Air Force, he is no stranger to educational concerns. He is a former director of Professional Military Education in the office of the Secretary of Defense. In that capacity, Dougherty worked on setting policy for the Department of Defense in all matters of training and education, including the military academies, education of overseas dependents, and continuing education for military personnel.

He later became Director of the Strategic Research Group, the National War College, and Director of Research for the National Defense University. One of the projects he undertook in that position was to study the effects of climate and climate changes. The initial study, "Climate Change to the Year 2000," was published a year ago February. The second study, dealing with the effects of climate on global food production, will be out before the end of the summer. While Dougherty is no longer with the National Defense University, he continues as an advisor to the project and consults with other agencies in Washington.

Dougherty says he was not settled enough, nor did he have money enough,

for college when he was 18. But he did like to fly. "I started flying when I was 13. So I joined the Air Force and signed up for flight school."

During the Korean and Vietnam wars, Dougherty got more than enough opportunities to fly. He flew more than 400 combat missions. "Operational flying was my life—there is a time to quit—and that time is while one is still winning," he says.

Dougherty, who grew up in Downington, Pa., took advantage of the Air Force's educational programs himself. "It took me 16 years of night school at various bases, but I earned my bachelor's degree, and in another four years, I had my MBA. I never went to a regular day-college course in my life," he says.

Living on the outskirts of Pittsford is much slower than the fast track of a high-ranking military officer's life, but Dougherty is enjoying it.

"My family and I enjoy walking to the village for church or to the shops," he says. He also enjoys village life as a place for his daughters Julie, 17, and Lisa, 14, to grow up.

Collecting old books and maps and reading are his hobbies, but Dougherty says, "I like to work and I enjoy people." His position at RIT gives him a chance to do just that.

Departmental Reports R. I. T. COLLECTION

#### Hickman...

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invited to campus was Warren Hickman, who shared his experience in planning the use of space, hiring faculty and other concerns of the emerging college.

During that same period, "probably in 1963 or 64," Dr. Hickman remembers, his work with International Institute Foundations put him in contact with Earl McGrath, one-time Commissioner of Education for the United States who was Eisenhower College's first chancellor from 1966-68.

So in 1967, when other responsibilities called Chancellor McGrath away from Eisenhower College, he was able to recommend to the college's first president, John Rosenkrans, the name of Warren Hickman for academic vice president.

In meetings with Dr. Paul Jenks, Dr. Scott Skinner, Nelson Delavan, Philip Olmstead and John Rosenkrans (all founding trustees of Eisenhower), Dr. Hickman explored questions of financing the college, building the physical plant and enrolling the first class of students. The challenges were immense, but Dr. McGrath persuaded Dr. Hickman that the challenges also presented great opportunities, especially for the development of an innovative curriculum. He accepted.

As Dr. Hickman ticks off his responsibilities from those early years one wonders that there were enough hours in the days to handle the many details. With the college's first admissions director, Richard Klotz, he worked on plans for recruiting the charter class of students. Three hundred eight students arrived in that first class—some of whom had to be housed in a local hotel. He designed three college calendars and five basic curricula for presentation to the trustees. (They approved the JIST calen-

dar and a plan for an internationally oriented general education curriculum.) He wrote catalogs (the first of which could not even include a listing of faculty, since there were no faculty). He recruited faculty and division directors. He worked with William Kerr on plans for a library and with Samuel Kilpatrick on procedures for the office of the registrar. He wrote objectives for the program and for World Studies. He taught the Asian element of World Studies for two years, then developed his popular War and Crisis and Diplomatic History courses.

Throughout the years, as faculty continue to analyze and modify World Studies, it has retained those distinctive elements that can be traced back to the evolution of Hickman's thinking on general education: international, cross cultural, chronological, chorographical, conceptual.

Dr. Todd H. Bullard, RIT provost and vice president, academic affairs, has said, "Warren Hickman has been the leading figure in the development of a disciplined and coherent approach to general education. This is something few institutions have achieved. RIT can look forward to a continuing benefit from the base of work that Dr. Hickman has laid at Eisenhower College."

Dr. Hickman plans to continue classroom teaching and to develop international educational activities pertinent to RIT.

#### THE SUMMER HOURS

The campus office of Security Trust announces that, as of July 11, their hours on Fridays will be 9:30 to 4:30 during the summer.

### McClure Scholars



NEXT WEEK NEWS & EVENTS GOES TO A BIRTH-DAY. THE MCCLURE SCHO-LARS CELEBRATE THEIR FIRST YEAR, AND SOME OF THEM SHARE THEIR YOUTH-FUL ENTHUSIASM!

